| Company | | % Shareholding | |
|---|--------------------|----------------|------|
| | Head Office | 2011 | 2010 |
| Parent company (cont.) | | | |
| Q.R.M Projectos Turísticos, S.A. | Oporto | 100% | 100% |
| Sugestões e Opções-Actividades Turísticas, S.A. | Oporto | 100% | 100% |
| RESTOH- Restauração e Catering, S.A. | Oporto | 100% | 100% |
| Resboavista- Restauração Internacional, Lda. | Oporto | 100% | 100% |
| José Silva Carvalho Catering, S.A. | Oporto | 100% | 100% |
| Iberusa Central de Compras para Restauração ACE (a) | Oporto | 100% | 100% |
| Vidisco, Pasta Café Union Temporal de Empresas (b) | Pontevedra - Spain | 100% | 100% |
| Maestro - Serviços de Gestão Hoteleira, S.A. | Oporto | 100% | 100% |
| SOLINCA - Eventos e Catering, S.A. | Maia | 100% | 100% |
| IBERSOL - Angola, S.A. | Luanda - Angola | 100% | - |
| HCI - Imobiliária, S.A. | Luanda - Angola | 100% | - |
| Companies controlled jointly | | | |
| UQ Consult - Serviços de Apoio à Gestão, S.A. | Oporto | 50% | 50% |

(a) Company consortium agreement that acts as the Purchasing and Logistics Centre and provides the respective restaurants with raw materials and maintenance services. (b) Union Temporal de Empresas which was founded in 2005 and that during the year functioned as the Purchasing Centre in Spain by providing raw materials to the respective restaurants.

(c) IBR Imobiliária, S.A. sale of 39% by Ibersande S.A., to the subsidiary Asurebi, S.A., changes it's shareholding.

The subsidiary companies were included in the consolidation by the full consolidation method. UQ Consult, the Jointly controlled entity, was subject to the proportional consolidation method according to the group's shareholding in this company, as indicated in Note 2.2.b).

The shareholding percentages in the indicated companies imply an identical percentage in voting rights.