

N.º of Stores	2010 31-Dec	2011		2011 31-Dec
		Openings	Closings	
PORTUGAL	322	5	10	317
Own Stores	321	5	10	316
Pizza Hut	99	2	2	99
Ó Kilo	17		3	14
Pans	60	2	3	59
Burger King	38			38
KFC	17	1		18
Pasta Caffé	17		1	16
Quiosques	11		1	10
Flor d' Oliveira	1			1
Cafetarias	35			35
Catering (SeO, JSCC e Solinca)	5			5
Concessions & Other	21			21
Franchise Stores	1			1
SPAIN	104	1	3	102
Own Stores	81	1	3	79
Pizza Móvil	43	1	1	43
Pasta Caffé	5		2	3
Burger King	33			33
Franchise Stores	23	0	0	23
Pizza Móvil	23			23
Pasta Caffé	0			0
Total Own Stores	402	6	13	395
Total Franchise Stores	24	0	0	24
TOTAL	426	6	13	419