

(Translation from the Portuguese original)

#### ASSOCIATION ARTICLES OF IBERSOL SGPS, SA.

#### **CHAPTER ONE**

#### COMPANY'S NAME, CORPORATE SEAT AND OBJECT

ARTICLE ONE
The company is incorporated under the name of IBERSOL, SGPS, S.A
ARTICLE TWO
One - The corporate seat is at Praça do Bom Sucesso, numbers one hundred and five to one
hundred and fifty nine, ninth floor, Massarelos Community, Porto Circumscription, and can be
transferred, under law terms, by resolution of the Board of Directors.
Two - The Board of Directors can set up, inside or outside Portugal, delegations, agencies,
branch-offices or whatever other form of representation that it deems appropriate.
ARTICLE THREE
One - The corporate object is the management of shareholdings in other companies, as an
indirect form of exercising economic activity, as well as the rendering of technical services of
administration and management.
<b>Two -</b> The company can acquire or dispose of shareholdings in companies incorporated under
Portuguese or foreign law, with the same or different corporate object to the one referred in the
previous number, in companies that are regulated by special laws, and in unlimited liability companies.
<b>Three</b> - The company can also associate itself with other legal entities, in order to, namely, form
new companies, complementary groups of companies, European economic interest associations,
consortiums and participation associations.
ARTICLE FOUR
One - The share capital is forty-six million euros, it is fully subscribed and paid up and is divided
into forty-six million common shares, each one with a nominal value of one euro.



Two - The share capital can be increased up to one hundred millions euros, in one or more
stages, by resolution of the Board of Directors, which will determine the modality, the conditions
of subscription and the categories of shares to be issued, based on those already existing in this
association articles and others allowed by law.
CHAPTER TWO
SHARE CAPITAL, SHARES AND BONDS
ARTICLE FIVE
One – The shares will be nominal and may be titled or registered
Two - The representation of the titled shares, if existent, will be made in law terms
Three - Preferential shares without voting rights may be issued and can be redeemable by it's
nominal value, increased or not by a premium, such as deliberated by the Shareholders General
Meeting, and, being the case, must be defined the calculation method of the eventual remission
premium
Four - In case of breach of the remission obligation, the company is obliged to indemnify the
title holder, in the amount to be established by the Shareholders General Meeting on the date
the remission is resolved upon
Five – The company can issue autonomous Warrants under law terms and under the conditions
established by resolution of the Shareholders or the Board of Directors, being applicable,
adapted as necessary, the numbers one and two of the present article.
ARTICLE SIX
One - The subscription of the receivable capital of a capital increase can be deferred, within the
law limits, becoming the shareholder in mora after interpellated.
Two - The shareholders that incur in mora, will be warned, by registered mail, that they are
allowed, in a new ninety days term, to pay the due amount, increased by the delinquent interests
calculated at the maximum rate allowed by law, under the penalty of losing those shares on
behalf of the company, as well as any payments already done, related to those shares.



Three- The losses mentioned in the previous number should be communicated, by registered
mail, to the interested persons.
Four - It should also be published an announcement in one of the Stock Market Bulletins,
where it should be mentioned, without any reference to the shareholders, the numbers of the
lost shares on behalf of the company and the date of the loss.
Five - The shares will be offered to other shareholders in the proportion of their share in the
share capital, or, if none of them manifests intention in the purchase, those shares will be
offered to shareholders who show interest in the purchase, by pro rata apportionment, if
necessary.
ARTICLE SEVEN
One - The company may issue any type of bonds, under law terms, and according to the
conditions established under a Shareholder's or a Board of Director's resolution
Two - The company may also issue bonds convertible into special categories of shares, and
bonds with the right to subscribe special categories of shares.
Three – Whenever the Board of Directors resolves to issue any type of bonds mentioned in the
previous number, the special categories of shares mentioned must exist.
Four - Numbers one and two of the previous fifth article are applicable, adapted as necessary,
to any bonds issued by the company
CHAPTER THREE
BOARD OF DIRECTORS AND STATUTORY AUDIT COMMITTEE
ARTICLE EIGHT
One – The company is managed by a Board of Directors, made up of an even or odd number of
members, three at the minimum and nine at the maximum, elected at the Shareholders General
Meeting, being authorized the election of Substitute Board Directors up to a number equal to a
third part of the effective board number of directors.
Two - The Board of Directors will choose its Chairman if this one has not been appointed as so

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by the Shareholders General Meeting at the election time.
Three - The Board of Directors can specially charge, one or more Board Directors among its
members, to whom it shall delegate the power to manage certain matters of the business
administration.
Four -The Board of Directors may as well delegate in one or more of its Board Directors or in an
Executive Committee the normal management of the company, within legal terms.
Five - The Board of Directors will determine how the Executive Committee will function and how
it will exercise the powers that have been conferred upon it.
ARTICLE NINE
One – To a number of directors non superior to a third part of the Board of Director's members,
shall be carried out previously and in an isolated way, an election amongst persons proposed in
the lists subscribed by groups of shareholders, as long as any of these groups of shareholders
own shares that represent more than twenty and less than ten percent of the share capital
Two - Each list mentioned in the previous number must propose, at least, the identification of
two persons eligible for each one of the positions to be filled
Three – The same shareholder cannot subscribe more than one list
Four - If there are lists presented by more than one group of shareholders in an isolated
election, voting shall be based on all of those proposals
ARTICLE TEN
The provisions set in the previous article are only applicable if the company is considered either
a publicly quoted company, or a State concessionaire, or an equivalent entity.
ARTICLE ELEVEN
Without prejudice of the powers consented in this association and by law, the Board of Directors
is responsible for the business management of the company and for carrying out all the
operations related to the company's object and, for this purpose, wide-ranging powers are
conferred upon to the Board, including, namely, the following:
a) To represent the company in or outside court to file or challenge any suits to settle and



waiver in these proceedings, and to carry out a settlement through arbitration. For that purpose,
the Board of Directors can delegate it's powers into a sole mandated person;—————
b) To approve the annual budget and the company's business plan;————
c) To decide to issue bonds or to contract loans in the national and/ or foreign financial markets,
and to accept the inspection of the lender entities;
d) To appoint third parties, individuals or corporate entities, to hold offices in other companies.—
e) To acquire, alienate and to encumber or rent any real estate or movable goods under law
terms.—
f) To transfer and to take over, by transfer, any establishments of the company business under
law terms.
g) To decide that the company will give technical and financial assistance to affiliated or
associated companies.
h) At any moment, to issue negotiable paper or any other means of financial founds acquisition,
allowed by law.
ARTICLE TWELVE
One - All documents that legally bind the company, including checks, bills of exchange,
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ARTICLE THIRTEEN —
The members of the Board of Directors and the company's mandated signatories are expressly
forbidden to bind the company by any acts and contracts that are outside the scope of the
company's business.
ARTICLE FOURTEEN-
One – A meeting of the Board of Directors shall normally be held once every quarter and, in
addition, whenever the Chairman or two Board Directors calls for a meeting. Any resolutions
taken shall be laid down in the minutes of the respective meeting.
Two - The Board of Directors can only adopt resolutions if the majority of Board members are
present or represented.
Three - The resolutions shall be taken by a majority of the votes issued, having the Chairman a
deciding quality vote, in case of parity of votes.
Four - Any member of the Board of Directors can be represented at the Board of Directors'
meetings by another member of the Board, by means of an appointment letter, addressed to the
Chairman of the Board, mentioning the day and hour of the meeting to which it refers to. This
should be mentioned in the minutes of the meeting and duly filed.
Five - Under solicitation of the Chairman, the members of the Board of Directors can vote by
letter.
ARTICLE FIFTEEN
One - The Board of Directors shall designate a substitute in case of death, resignation,
permanent or temporary impossibility or incapacity of any of its members.
Two - Due to the effective absence of an elected Board Director, in the scope of the regulation settled in
article nine, the company shall carry out an election.
ARTICLE SIXTEEN
The Members of the Board of Directors will render guarantees for their responsibility as
Directors as decided by the Shareholders' General Meeting that elects them or, if no such
decision is taken, up to the minimum amount legally required and by any of the methods legally
allowed.



ARTICLE SEVENTEEN
One -The company will be audit by two autonomous organs: a Fiscal Board and a Statutory
Audit or a Statutory Audit Firm that shall not be members of the Fiscal Board.
Two - The Fiscal Board is made up of a minimum number of three effective members, being
elected at the Shareholders General Meeting and will convene, at least, once a quarter.———
Three - One or two substitutes shall be appointed when the Fiscal Board is composed of three
effective members, and there will be always two substitutes when the composition of the Fiscal
Board is superior.
Four - The Fiscal Board will choose its Chairman if this one has not been appointed as so by
the Shareholders General Meeting.
Five - The Members of the Fiscal Board will render guarantees for their responsibility as
members as decided by the Shareholders' General Meeting that elects them or, if no such
decision is taken, up to the minimum amount legally required and by any of the methods legally
allowed.
ARTICLE EIGHTEEN
One – The Fiscal Board assignments are those determined by law as well as those consented
in these association articles.—
Two - The duties of the Statutory Auditor or the Statutory Audit Firm are those determined by
law.
ARTICLE NINETEEN
The Fiscal Board shall give it's opinion about any matter that it is called upon by the Board of
Directors.
CHAPTER FOUR
SHAREHOLDERS' GENERAL MEETING
ARTICLE TWENTY

One - The Shareholder's General Meeting is only composed of Shareholders with voting rights,

who own shares or subscription titles that, up to five weekdays prior to the General Meeting

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taking place, prove nearby the company it's ownership under law terms
Two - The shareholders of preferential shares without voting rights and bondholders can not
take part at the general meeting of shareholders, being represented in those meetings by their
common representative.
Three - In case of suspension of the Shareholder's General Meeting, the company does not
oblige the shares or the subscription titles blockage during all the period until the session is
retaked, being sufficient the ordinary precedence required for the first meeting.
ARTICLE TWENTY ONE
One – Each Share equals a vote.
Two - The resolutions at the Shareholders General Meeting shall be taken by simple majority,
unless otherwise is determined by law.
ARTICLE TWENTY TWO
One - An individual shareholder may be represented at the Shareholders General Meeting by
means of a letter addressed to the Chairman of the Board of Shareholder's General Meeting,
appointing the name and address of the nominated representative, as well as the date of the
meeting.
Two - A corporate shareholder may be represented at the Shareholders' General Meeting by
means of a letter addressed to the Chairman of the Board of Shareholder's General Meeting,
which authenticity will be considered by the Chairman of the Board of Shareholder's General
Meeting
Three - As long as the Company is considered to be a "publicly quoted company", shareholders
are allowed to vote by postal vote
Four - Written postal votes shall only be considered valid if they are received at the Company's
registered office by means of a registered letter with confirmation of receipt, addressed to the
Chairman of the Board of Shareholders' General Meeting, with at least thee days notice before



the General Meeting's date, also keeping the obligation of proving the quality of shareholder, in
accordance to number one of the twentieth article of the Company's Association Articles;
Five - The postal vote declaration shall be signed by the shareholder or by his legal
representative, and if the shareholder is a singular person, he must attach to the vote
declaration an authentic copy of his Identity Card, if the shareholder is a corporate person, it's
signature must be authenticated as dully authorized and mandated for the purpose.
Six - Postal vote declarations shall be considered only as valid, if they comply, clear and
expressly, the following conditions:
a) Mention the point or points of the Agenda the declaration referrers to;
b) Mention the concrete proposal which the declaration is referred to, also
mentioning the respective proponent or proponents;
c) Mention the precise and unconditional voting sense to each proposal, mentioning as well
that the vote will stand even if the proposal should be amended by it's proponent;
Seven - Notwithstanding alinea b) of the previous paragraph, Shareholders are allowed to send their
voting statements regarding a certain proposal and declare they vote against all the other proposals on
the same point of the agenda, with no further specifications
Eight – The postal vote declaration which does not mention other proposals beyond the ones that it refers
to, will be understood as an abstention vote concerning the other proposals;
Nine - Postal vote declarations shall be deemed as negative votes concerning any proposals presented
after the issuance of such written postal votes
Ten - The Chairman of the Board of Shareholder's General Meeting, or his or her substitute, is
responsible for verifying that postal votes comply with all of the above requirements. Postal votes
unaccepted shall be considered as not issued
Eleven – The company shall assure confidentiality of postal vote declarations until the voting moment in
the Shareholders' General Meeting
ARTICLE TWENTY THREE
The Shareholders General Meeting can convene, the first time it is called, as long as
Shareholders representing over fifty percent of the share capital are present or represented.——



ARTICLE TWENTY FOUR —
One - The Board of the Shareholders' General Meeting will be composed of a Chairman, a Vice
- Chairman and a Secretary.
Two – The Chairman of the Board of Shareholders General Meeting shall call the Shareholder's
General Meeting . —
Three - The Vice-Chairman will replace the Chairman in his absence or impossibility.
ARTICLE TWENTY FIVE
The Shareholders' General Meeting shall meet:—
a) Ordinarily, in the term stated by law to the annual Shareholders' General Meeting.
b) Extraordinarily, whenever the Board of Directors or the Fiscal Board finds the meeting
necessary, or at request of one or more shareholders who hold shares representing, at least,
the minimum share capital required by law for this purpose.
ARTICLE TWENTY SIX
One - The remuneration of the members of the statutory bodies shall be set by the
Shareholders' General Meeting in a fix salary form, and, regarding the Board of Director's
members it can be settled in a fix form or, partially it may consist in a percentage of the profits
or other benefits.
Two - The Shareholders' General Meeting can appoint a Remuneration Committee composed
of three members, to carry out the requirements settled in the previous number.
Three – The global profits percentage of the financial year consigned to the remuneration of the
members of the Board of Directors cannot exceed five percent.
ARTICLE TWENTY SEVEN
The statutory bodies member's mandate will last four years, being allowed their re-election for
one or more terms, in law terms.
CHAPTER FIVE
GENERAL PROVISIONS
ARTICLE TWENTY EIGHT



The financial year coincides with the calendar year.
ARTICLE TWENTY NINE
To the net results shown in the annual financial statements will be deduced the amounts legally
required to create or to add to the legal reserve, being the remaining applied as determined by
the Shareholders' General Meeting, which can deliberate distributing them totally or partially, or
transfer them to reserves.
ARTICLE THIRTY
The Board of Directors, with the agreement of the Fiscal Board, may decide to make advances
on profits, during the financial year, according to the law.
ARTICLE THIRTY ONE
One - The Shareholders' General Meeting may decide that the share capital will be totally or
partially reimbursed, the Shareholders receiving the nominal value of each share or part thereof.
Two - In case of a partial reimbursement, the Shareholders' General Meeting may decide to
carry out a selection "draw".
ARTICLE THIRTY TWO
If new shares are issued as a result of a share capital increase, these new shares will be eligible
for dividends, as determined by the capital increase resolution. In the absence of this resolution,
the dividend entitlement will be proportional to the time elapsed between the initial date of
shares certificates or provisory titles delivery and the end of the financial year.
ARTICLE THIRTY THREE
In the event of a share capital increase by incorporation of reserves, the issue of new shares will
respect the proportion of the various share categories existing at the time, each shareholder
receiving shares of the various categories held by him/her.
17 <sup>th</sup> November 2021.